

PRESS RELEASE

ACQUISITION COMPLETED OF CONTROLLING INTEREST IN SEVEN S.p.A., THE BACKPACKS, PENCIL CASES AND STATIONERY PRODUCTS ENTERPRISE

Pero, January 19, 2026 - Following the announcement to the market on November 7, 2025 regarding the signing of an agreement for the acquisition of 100% of the share capital of Seven S.p.A. ("**Seven**" or the "**Company**"), to be carried out in five tranches by December 31, 2028, F.I.L.A. - Fabbrica Italiana Lapis ed Affini S.p.A. ("**F.I.L.A.**"), whose ordinary shares (ISIN IT0004967292) are listed on the regulated Euronext Milan market, organised and managed by Borsa Italiana S.p.A, Euronext STAR Milan segment, announces that it has today completed the acquisition of a controlling interest in Seven, through the purchase from Green Arrow Private Equity Fund 3, managed by Green Arrow Capital SGR S.p.A., and from three members of the Di Stasio family (jointly, the "**Sellers**"), in proportion to their respective holdings, of a 51.00% stake in the Company's share capital for consideration of Euro 26,772,665, paid in full in cash. The remaining holdings in Seven are expected to be acquired by Fila by December 31, 2028 (for a total consideration for 100% of Seven's capital of Euro 53,722,665) and funded through Group generated cash flows. The Company will be consolidated into the F.I.L.A Group from January 1, 2026.

Massimo Candela, CEO of F.I.L.A. stated *"I am proud to announce the completion of the acquisition of control of Seven, Italy's backpack, pencil case and stationery leader. The transaction allows us to more effectively address the birth rate problem in Europe, to expand our brand portfolio and to consolidate our presence in the school products segment, while maintaining a high level of profitability and liquidity generation and confirming our dividend distribution strategy. Further, F.I.L.A. intends to capitalise on this transaction by leveraging its existing agreement with DOMS. Building on the success of the partnership with DOMS, F.I.L.A. aims to replicate this momentum in the backpack segment, both for the Indian market as well as globally, by using the combined industry knowhow, distribution network and manufacturing expertise of Seven and DOMS. The acquisition of Seven, with the confirmation of Aldo di Stasio as CEO, and the achievement of business synergies will be crucial to the further growth and development of the F.I.L.A. Group"*.

F.I.L.A. Fabbrica Italiana Lapis ed Affini

GIOTTO | tratto |  PONGO | DAS | LYRA | MAIMERI | DALER ROWNEY
 LUKAS |  ST CUTHBERTS MILL | CANSON | Strathmore | PRINCETON ARTIST BRUSH | ARCHES





Founded in 1973 in Turin, Seven is a leader in backpacks, pencil cases, bags and stationery products, thanks to a unique combination of tradition, product quality and brand recognition - including Seven, Invicta, SJ Gang and Mitama - alongside a multichannel distribution platform serving more than 6,000 stores.

Houlihan Lokey acted as financial advisor to the F.I.L.A. Group; legal assistance was provided by the law firms Salonia e Associati and Gatti Pavesi Bianchi Ludovici. Studio Zucchetti acted as fiscal advisor to the F.I.L.A. Group and KPMG supported the transaction with accounting and payroll due diligence.

F.I.L.A. Fabbrica Italiana Lapis ed Affini





F.I.L.A. (Fabbrica Italiana Lapis ed Affini), founded in Florence in 1920 and managed since 1956 by the Candela family, is a highly consolidated, dynamic and innovative Italian industrial enterprise and continues to grow market share. F.I.L.A. has been listed on EXM – Euronext STAR segment of the Italian Stock Exchange since November 2015. The company, with revenue of Euro 612.6 million in 2024, has grown significantly over the last twenty years and has achieved a series of strategic acquisitions, including the Italian Adica Pongo, the US Dixon Ticonderoga Company and Pacon Group, the German LYRA, the Mexican Lapiceria Mexicana, the English Daler-Rowney Lukas and the French Canson, founded by the Montgolfier family in 1557. F.I.L.A. is an icon of Italian creativity globally through its colouring, drawing, modelling, writing and painting tools, thanks to brands such as Giotto, Tratto, Das, Didò, Pongo, Lyra, Doms, Maimeri, Daler-Rowney, Canson, Princeton, Strathmore and Arches. Since its foundation, F.I.L.A. has chosen to focus on growth through continuous innovation, both in technological and product terms, in order to enable individuals to express their ideas and talent through tools of exceptional quality. In addition, F.I.L.A. and the Group companies work together with the Institutions to support educational and cultural projects which promote creativity and expression among individuals and make culture accessible to all. F.I.L.A. currently operates through 21 production facilities across the globe and employs over 3,000.

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